

# Retail Trade Area Psychographic Profile 

BURLESON, TEXAS

Prepared for Burleson Economic Development Corporation
June 2023

# Retail Trade Area • Demographic Snapshot 

Burleson, Texas



| Population |  | Age |  | THE CITY OFBURLESESNON |
| :---: | :---: | :---: | :---: | :---: |
| 2020 | 331,828 | 0-9 Years | 14.04\% |  |
| 2023 | 346,183 | 10-17 Years | 12.30\% |  |
| 2028 | 364,399 | 18-24 Years | 9.30\% |  |
| Educational Attainment (\%) |  | 25-34 Years | 13.44\% |  |
| Graduate or Professional Degree | 6.93\% | 35-44 Years | 13.35\% |  |
|  |  | 45-54 Years | 12.19\% | Alex Philips <br> Burleson Economic Development Corporation Economic Development Manager |
| Bachelors Degree | 14.25\% | 55-64 Years | 17.38\% |  |
| Associate Degree | 7.50\% | 65 and Older | 14.01\% |  |
| Some College | 22.04\% | Median Age | 35.69 | 141 West Renfro Street Burleson, Texas 76028-4296 |
| High School Graduate (GED) | 34.52\% | Average Age | 37.15 |  |
| Some High School, No Degree | 8.57\% | Race Distribution (\%) |  | Phone 817.426.9613 aphilips@burlesontx.com www.burlesontxedc.com |
| Less than 9th Grade | 6.19\% | White | 51.58\% |  |
| Income |  | Black/African American | 18.27\% | Aaron Farmer The Retail Coach, LLC President |
|  |  | American Indian/Alaskan | 0.95\% |  |
| Average HH | \$93,395 | Asian | 2.62\% |  |
| Median HH | \$74340 | Native Hawaiian/Islander | 0.35\% | Cell 662.231.0608 |
| Per Capita | \$31,535 | Other Race | 12.67\% | AFarmer@theretailcoach.net www.TheRetailCoach.net |
|  |  | Two or More Races | 13.57\% |  |
|  |  | Hispanic | 30.77\% |  |

## Income Range of Lifemode Summary Groups

Burleson, Texas

$\begin{array}{llllllll}0 & \$ 20 k & \$ 40 k & \$ 60 k & \$ 80 k & \$ 100 k & \$ 120 k & \$ 140 k\end{array} \$ 160 \mathrm{k}$

-     -         - US Median Income \$51,000
+ L1 AFFLUENT ESTATES
Established wealth - educated, well-traveled married couples
+ L2 UPSCALE AVENUES
Prosperous, married couples
in higher density neighborhoods
+ L3 UPTOWN INDIVIDUALS
Younger, urban singles on the move
+ L4 FAMILY LANDSCAPES
Successful younger families in newer housing
+ L5 GENXURBAN
Gen $X$ in middle age; families with fewer kids and a mortgage
+ L6 COZY COUNTRY
Empty nesters in bucolic settings
+ L7 ETHNIC ENCLAVES
Established diversity - young, Hispanic homeowners with families
+ L8 MIDDLE GROUND
Lifestyles of thirtysomethings
+ L9 SENIOR STYLES
Senior lifestyles reveal the effects of saving for retirement
+ L10 RUSTIC OUTPOSTS
Country life with older families, older homes
+ L11 MIDTOWN SINGLES
Millennials on the move; single, diverse, and urban
+ L12 HOMETOWN
Growing up and staying close to home; single householders


## + L13 NEXT WAVE

Urban denizens; young, diverse,
hardworking families

+ L14 SCHOLARS AND PATRIOTS
College campuses and military neighborhoods


## Retail Trade Area •Lifemode Summary Groups Map

Burleson, Texas


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Established diversity - young, Hispanic homeowners with families


## + L8 MIDDLE GROUND

Lifestyles of thirtysomethings

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College campuses and military neighborhoods


## Retail Trade Area • Top Tapestry Segments

## Burleson, Texas

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College campuses and military neighborhoods

| 1 | Up and Coming Families (7A) | 14.7\% | 14.7\% | 2.8\% | 2.8\% | 516 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2 | Middleburg (4C) | 12.2\% | 26.9\% | 3.1\% | 5.9\% | 395 |
| 3 | Green Acres (6A) | 9.9\% | 36.8\% | 3.3\% | 9.2\% | 301 |
| 4 | Down the Road (10D) | 7.8\% | 44.6\% | 1.2\% | 10.4\% | 675 |
| 5 | Forging Opportunity (7D) | 7.4\% | 51.9\% | 1.0\% | 11.4\% | 704 |
|  | Subtotal | 52.0\% |  | 11.4\% |  |  |
|  |  |  |  |  |  |  |
| 6 | Rustbelt Traditions (5D) | 6.0\% | 57.9\% | 2.1\% | 13.6\% | 280 |
| 7 | Southern Satellites (10A) | 5.1\% | 63.0\% | 3.1\% | 16.7\% | 163 |
| 8 | Urban Edge Families (7C) | 4.9\% | 67.9\% | 1.5\% | 18.2\% | 327 |
| 9 | Workday Drive (4A) | 3.6\% | 71.5\% | 3.1\% | 21.3\% | 117 |
| 10 | Boomburbs (1C) | 3.5\% | 75.0\% | 1.9\% | 23.2\% | 179 |
|  | Subtotal | 23.1\% |  | 11.7\% |  |  |
|  |  |  |  |  |  |  |
| 11 | Comfortable Empty Nesters | 3.4\% | 78.5\% | 2.4\% | 25.6\% | 143 |
| 12 | Traditional Living (12B) | 2.4\% | 80.8\% | 1.9\% | 27.5\% | 126 |
| 13 | Salt of the Earth (6B) | 2.3\% | 83.1\% | 2.8\% | 30.3\% | 82 |
| 14 | Metro Fusion (11C) | 2.1\% | 85.2\% | 1.4\% | 31.7\% | 147 |
| 15 | Family Foundations (12A) | 1.9\% | 87.2\% | 1.0\% | 32.8\% | 186 |
|  | Subtotal | 12.1\% |  | 9.5\% |  |  |
|  |  |  |  |  |  |  |
| 16 | Home Improvement (4B) | 1.7\% | 88.9\% | 1.7\% | 34.4\% | 102 |
| 17 | Small Town Sincerity (12C) | 1.7\% | 90.5\% | 1.8\% | 36.2\% | 93 |
| 18 | Heartland Communities (6F) | 1.6\% | 92.1\% | 2.2\% | 38.4\% | 72 |
| 19 | Retirement Communities (9E) | 1.1\% | 93.2\% | 1.2\% | 39.6\% | 92 |
| 20 | Savvy Suburbanites (1D) | 1.0\% | 94.2\% | 3.0\% | 42.6\% | 35 |
|  | Subtotal | 7.1\% |  | 9.9\% |  |  |
|  |  |  |  |  |  |  |
|  | Total | 94.2\% |  | 42.6\% |  | 221 |

# LifeMode Group: Ethnic Enclaves <br> Up and Coming Families 

US Households: 2,901,200
Average Household Size: 3.12

Median Age: 31.4
Median Household Income: \$72,000

## WHO ARE WE?

Up and Coming Families is a market in transition-residents are younger and more mobile and ethnically diverse than the previous generation. They are ambitious, working hard to get ahead, and willing to take some risks to achieve their goals. The recession has impacted their financial well-being, but they are optimistic. Their homes are new; their families are young. And this is one of the fastest-growing markets in the country.

## OUR NEIGHBORHOOD

- New suburban periphery: new families in new housing subdivisions.
- Building began in the housing boom of the 2000s and continues in this fast-growing market.
- Single-family homes with a median value of \$194,400 and a lower vacancy rate.
- The price of affordable housing: longer commute times (Index 217).


## SOCIOECONOMIC TRAITS

- Education: 67\% have some college education or degree(s).
- Hard-working labor force with a participation rate of 71\% (Index 114) and low unemployment at 4.6\% (Index 84).
- Most households (61\%) have 2 or more workers.
- Careful shoppers, aware of prices, willing to shop around for the best deals and open to influence by others' opinions.
- Seek the latest and best in technology.
- Young families still feathering the nest and establishing their style.


## (R)TheRetailCoach

# LifeMode Group: Ethnic Enclaves <br> Up and Coming Families 

## AGE BY SEX ${ }_{\text {Essid data) }}$

Median Age: 31.4 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income



## Median Net Worth



## RACE AND ETHNICITY (Esid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 73.9 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family
Median Value:
\$194,400


US Median: \$207,300

## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.



## LifeMode Group: Ethnic Enclaves

Up and Coming Families

## Market Profile

- Rely on the Internet for entertainment, information, shopping, and banking.
- Prefer imported SUVs or compact cars, late models.
- Carry debt from credit card balances to student loans and mortgages, but also maintain retirement plans and make charitable contributions.
- Busy with work and family; use home and landscaping services to save time.
- Find leisure in family activities, movies at home, trips to theme parks or the zoo, and sports; from golfing, weight lifting, to taking a jog or run.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


# 4C LifeMode Group: Family Landscapes Middleburg 

US Households: 3,511,200<br>Average Household Size: 2.75

Median Age: 36.1
Median Household Income: \$59,800

## WHO ARE WE?

Middleburg neighborhoods transformed from the easy pace of country living to semirural subdivisions in the last decade, when the housing boom reached out. Residents are conservative, family-oriented consumers. Still more country than rock and roll, they are thrifty but willing to carry some debt and are already investing in their futures. They rely on their smartphones and mobile devices to stay in touch and pride themselves on their expertise. They prefer to buy American and travel in the US. This market is younger but growing in size and assets.

## OUR NEIGHBORHOOD

- Semirural locales within metropolitan areas.
- Neighborhoods changed rapidly in the previous decade with the addition of new single-family homes.
- Include a number of mobile homes (Index 150).
- Affordable housing, median value of \$175,000 (Index 84) with a low vacancy rate.
- Young couples, many with children; average household size is 2.75.


## SOCIOECONOMIC TRAITS

- Education: 65\% with a high school diploma or some college.
- Unemployment rate lower at 4.7\% (Index 86).
- Labor force participation typical of a younger population at 66.7\% (Index 107).
- Traditional values are the norm here-faith, country, and family.
- Prefer to buy American and for a good price.
- Comfortable with the latest in technology, for convenience (online banking or saving money on landlines) and entertainment.


## (R)TheRetailCoach.

## AGE BY SEX ${ }_{\text {(Esidida) }}$

Median Age: 36.1 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income

$\$ 59,800$
$\$ 56,100$
$0 \quad \$ 100 K$ \$200K \$300K \$400K \$500K \$600K+

## Median Net Worth



## RACE AND ETHNICITY (Esid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 48.5 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family
Median Value:
\$175,000
US Median: \$207,300

## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.



(R) TheRetailCoach.

## 4C LifeMode Group: Family Landscapes Middleburg

## Market Profile

- Residents are partial to domestic vehicles; they like to drive trucks, SUVs, or motorcycles.
- Entertainment is primarily family-oriented, TV and movie rentals or theme parks and family restaurants.
- Spending priorities also focus on family (children's toys and apparel) or home DIY projects.
- Sports include hunting, fishing, bowling, and baseball.
- TV and magazines provide entertainment and information.
- Media preferences include country and Christian channels.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


# 6A LifeMode Group: Cozy Country Living Green Acres 

US Households: 3,923,400
Average Household Size: 2.70

Median Age: 43.9
Median Household Income: \$76,800

## WHO ARE WE?

The Green Acres lifestyle features country living and self-reliance. They are avid do-it-yourselfers, maintaining and remodeling their homes, with all the necessary power tools to accomplish the jobs. Gardening, especially growing vegetables, is also a priority, again with the right tools, tillers, tractors, and riding mowers. Outdoor living also features a variety of sports: hunting and fishing, motorcycling, hiking and camping, and even golf. Self-described conservatives, residents of Green Acres remain pessimistic about the near future yet are heavily invested in it.

## OUR NEIGHBORHOOD

- Rural enclaves in metropolitan areas, primarily (not exclusively) older homes with acreage; new housing growth in the past 15 years.
- Single-family, owner-occupied housing, with a median value of \$235,500.
- An older market, primarily married couples, most with no children.


## SOCIOECONOMIC TRAITS

- Education: More than $60 \%$ are college educated.
- Unemployment is low at 3.8\% (Index 70); labor force participation rate is high at 66.8\% (Index 107).
- Income is derived not only from wages and salaries but also from self-employment (more than $13 \%$ of households), investments (27\% of households), and increasingly, from retirement.
- They are cautious consumers with a focus on quality and durability.
- Comfortable with technology, more as a tool than a trend: banking or paying bills online is convenient; but the Internet is not viewed as entertainment.
- Economic outlook is professed as pessimistic, but consumers are comfortable with debt, primarily as home and auto loans, and investments.


## 6A LifeMode Group: Cozy Country Living Green Acres

## AGE BY SEX ${ }_{\text {Esididate }}$

Median Age: 43.9 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income



## Median Net Worth



## RACE AND ETHNICITY (Essid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 26.0 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family
Median Value:
\$235,500


US Median: \$207,300

## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.


(R)TheRetailCoach.

## 6A LifeMode Group: Cozy Country Living Green Acres

## Market Profile

- Purchasing choices reflect Green Acres' residents country life, including a variety of vehicles from trucks and SUVs to ATVs and motorcycles, preferably late model.
- Homeowners favor DIY home improvement projects and gardening.
- Media of choice are provided by satellite service, radio, and television, also with an emphasis on country and home and garden.
- Green Acres residents pursue physical fitness vigorously, from working out on home exercise equipment to playing a variety of sports.
- Residents are active in their communities and a variety of social organizations, from charitable to veterans' clubs.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


# 10D LifeMode Group: Rustic Outposts Down the Road 

US Households: 1,406,700 Average Household Size: 2.76

Median Age: 35.0
Median Household Income: \$38,700

## WHO ARE WE?

Down the Road is a mix of low-density, semirural neighborhoods in large metropolitan areas; half are located in the South, with the rest chiefly in the West and Midwest. Almost half of householders live in mobile homes; more than two-fifths live in single-family homes. These are younger, diverse communities, with the highest proportion of American Indians of any segment. These family-oriented consumers value their traditions. Workers are in service, retail trade, manufacturing, and construction industries, with higher proportions in agriculture and mining, compared to the US. This market has higher unemployment, much lower median household income and home value, and more than a fifth of households with income below poverty level.

OUR NEIGHBORHOOD

- Nearly two-thirds of households are owned.
- Family market, primarily married couples or single-parent households (Index 145).
- Close to half of all households live in mobile homes (Index 780).
- Four-fifths of households were built in 1970 or later.
- About 32\% of homes are valued under \$50,000 (over 4 times the US percentage).


## SOCIOECONOMIC TRAITS

- Education completed: $36 \%$ with a high school diploma only, $41 \%$ with some college education or a degree.
- Unemployment rate is $7.8 \%$, higher than the US rate.
- Labor force participation rate is $59.0 \%$, slightly lower than the US.
- Family-oriented, outgoing consumers; they place importance on preserving time-honored customs.
- They put a premium on convenience rather than health and nutrition.


## 10D LifeMode Group: Rustic Outposts Down the Road

## AGE BY SEX <br> (Esri data)

Median Age: 45.2 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income



## Median Net Worth



## RACE AND ETHNICITY (Esid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 29.2 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family;
Mobile Homes
Median Value:
\$112,800


## AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.



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## 10D LifeMode Group: Rustic Outposts Down the Road

## Market Profile

- Purchased a used vehicle in the past year, likely maintaining the vehicle themselves.
- Routinely stop by the convenience store to purchase gas, lottery tickets, and snacks.
- Participate in fishing and hunting.
- Use the Internet to stay connected with friends and play online video games.
- Listen to the radio, especially at work, with a preference for rap, R\&B, and country music.
- Enjoy programs on Investigation Discovery, CMT, and Hallmark, typically watching via satellite dish.
- Often prepare quick meals, using packaged or frozen dinner entrees.
- Favorite fast food: burgers and pizza.
- Frequent Walmart Supercenters, Walgreens, dollar stores, K-Marts, and Big Lots for all their shopping needs (groceries, clothing, pharmacy, etc.).


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.


# 7D <br> <br> LifeMode Group: Ethnic Enclaves <br> <br> LifeMode Group: Ethnic Enclaves <br> Barrios Urbanoss 

US Households: 1,289,900
Average Household Size: 3.62

Median Age: 28.9
Median Household Income: \$38,000

## WHO ARE WE?

Family is central within these diverse communities. Hispanics make up more than $70 \%$ of the residents. More than one in four are foreign born, bringing rich cultural traditions to these neighborhoods in the urban outskirts. Dominating this market are younger families with children or single-parent households with multiple generations living under the same roof. These households balance their budgets carefully but also indulge in the latest trends and purchase with an eye to brands. Most workers are employed in skilled positions across the manufacturing, construction, or retail trade sectors.

## OUR NEIGHBORHOOD

- Family market; over a third of all households are married couples with children, with a number of multigenerational households and single-parent families; household size is higher at 3.62.
- While most residents live in single-family homes, almost $10 \%$ of householders reside in mobile home parks.
- Homes are owner occupied, with slightly higher monthly costs (Index 103) but fewer mortgages (Index 83).
- Most are older homes, nearly 60\% built from 1950 to 1989.
- Most households have one or two vehicles; many commuters car pool or walk to work (Index 145).
- Barrios Urbanos residents live within the urban periphery of larger metropolitan areas across the South and West.


## SOCIOECONOMIC TRAITS

- While a majority finished high school, over 40\% have not (Index 321).
- Unemployment is higher at $8.4 \%$ (Index 155); labor force participation is slightly lower at 61\%.
- More than one in four households is below the poverty level (Index 183).
- Residents balance their budgets carefully by spending only on necessities and limiting activities like dining out.
- Many have no financial investments or retirement savings, but they have their homes.


## AGE BY SEX ${ }_{\text {Essidata) }}$

Median Age: 28.9 US: 38.2

- Indicates US



## INCOME AND NET WORTH

Net worth measures total household assets (homes, vehicles, investments, etc.) less any debts, secured (e.g., mortgages) or unsecured (credit cards). Household income and net worth are estimated by Esri.

## Median Household Income



## Median Net Worth



## RACE AND ETHNICITY (Esid data)

The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).
Diversity Index: 80.6 US: 64.0


## HOUSING

Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.


Typical Housing:
Single Family
Median Value: \$92,200
US Median: \$207,300

## AVERAGE HOUSEHOLD BUDGET INDEX

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(R) TheRetailCoach.

## 7D LifeMode Group: Ethnic Enclaves Barrios Urbanoss

## Market Profile

- Residents shop at discount and department stores like Walmart, Dollar General/Family Dollar, and JC Penney for baby and children's products.
- Many households subscribe to satellite television to watch their favorite Hispanic programs.
- Magazines are extremely popular sources of news and the latest trends, including women's fashion, bridal, and parenthood types of magazines.
- Typical of this diverse segment, Hispanic programming dominates the radio dials.


## OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.

( ${ }^{\text {a }}$ TheRetailCoach.

## About The Retail Coach.

The Retail Coach is a national retail recruitment and development firm that combines strategy, technology, and creative expertise to develop and deliver high-impact retail recruitment and development plans to local governments, chambers of commerce, economic development organizations and private developers.

Through its unique Retail $360^{\circledR}$ Process, The Retail Coach offers a dynamic system of products and services that better enable communities to maximize their retail development potential.

## Retail:360* Process

Providing more than simple data reports of psychographic and demographic trends, The Retail Coach goes well beyond other retail consulting and market research firms' offerings by combining current national and statewide demographics and trend data with real-world, "on-the-ground" information gathered through extensive visits to our clients' communities. Every community is different, and there is no "one size fits all" retail recruitment solution. Compiling the gathered data into client-tailored information packets that are uniquely designed for, and targeted to, specific retailers and restaurants who meet the community's needs help assure our clients that they are receiving the latest and best information for targeted retail recruitment efforts - all with personal service and coaching guidance that continues beyond the initial project scope and timeline.

Our Retail: $360^{\circledR}$ Process assures that communities get timely, accurate and relevant information.Translating that data into the information that retailers need and seek assures our clients even better possibilities for tremendous retail growth and success.


## ACKNOWLEDGMENTS

The observations, conclusions and recommendations contained in this study are solely those of The Retail Coach, LLC and should not be construed to represent the opinions of others, including its clients, or any other entity prior to such entity's express approval of this study.

All information furnished is from sources deemed reliable and is submitted subject to errors, omissions, change of terms and/or conditions.

Sources used in completing this study include: infoUSA ${ }^{\text {mw }}$, Applied Geographic Solutions, Environics Analytics, ESRI, U.S. Census Bureau, Economy.com, Placer.AI, Spatial Insights Inc., Urban Land Institute, CensusViewer.com, International Council of Shopping Centers, and/or U.S. Bureau of Labor and Statistics. To better represent current data, where applicable, portions of estimated actual sales may be calculated using an average sales per square foot model. Mapping data is provided by Google, Nielsen, ESRI and/or Microsoft Corporation.

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